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ABSTRACT

Improving social and environmental impact assessment, and post approval management: Benefits of Collaborative Working through project delivery (Owner, Designer, Contractor and Indigenous Relationships in Alliance Contracting) – New Zealand experiences from the Te Awa Kairangi Design and Construction Alliance

Te Wai Takamori o Te Awa Kairangi is a transformational programme for Te Awa Kairangi ki Tai - Lower Hutt. It includes essential flood protection, river restoration, enhancements to public transport, walking and cycling routes, upgrades to local roads and the SH2 Melling Interchange, and the revitalization of Lower Hutt's city centre. Our Planning and Environmental Management team is responsible for delivering the complex post approval requirements across this extensive programme. We have set a new benchmark for delivering post approval requirements and achieving positive environmental outcomes through genuine collaboration and robust partnerships with mana whenua and regulatory bodies. A major challenge has been translating the theoretical aspects of desktop planning and conditions into actionable, construction-ready outcomes. To tackle this, we have developed a comprehensive framework for Major Project post-approval management throughout the design and construction phases. Our presentation will highlight this framework, illustrating best practices and showcasing the benefits of effective partnerships and genuine collaboration. Environmental management professionals are crucial in leading the implementation of this framework. Drawing on our experiences from the Te Awa Karaingi Alliance, we will present core principles to assist others in the industry navigate the complexities of post approval processes and to embrace collaboration and partnership opportunities including with indigenous communities. Keywords: Environmental Management, Post-Approval Management, Collaborative Working, Indigenous Partnerships, Project Delivery, New ZealandBiography

Anneke has extensive experience working as an ecological consultant and land manager for more than 15 years, with experience in ecology, land management, restoration and impact assessment to develop environmentally positive solutions for projects and clients. She brings experience in nature-based solutions, natural capital assessments, ecological assessments, impact assessments, ecological restoration and project management into all her projects. Anneke actively seeks innovative solutions and outcomes that achieve the best possible outcome for the environment and the community, client and sponsor whilst enhancing ecological outcomes.

Key takeaways

- 1. Translating the theory of desktop planning and conditions into construction ready outcomes.
- 2. A recommended framework for Major Project Post Approval management Benefits to genuine collaboration

SPEAKER BIOGRAPHY

Kim is an urban and environmental planner with over 25 years' experience working in both the private and public sectors. She is an accredited Independent Hearings Commissioner Chairperson and has been appointed a decision maker on numerous planning hearings over the past 10 years. She was most recently appointed as an Environmental Protection Agency Covid Fast Track Panel Member. Kim has been the Social Impact Lead for the City Rail Link Alliance and is currently the Planning and Environment Lead for the Te Awa Kairangi Alliance. Kim is an experienced expert witness and has appeared as the planning witness at the Environment Court on issues related to urban development, water allocation and planning rule and policy frameworks. Kim's urban and environmental planning experience was recently recognised by the Royal Town Planning Institute through her appointment to their panel of 'Women of Influence 2020'. In November 2020 Kim received the New Zealand Planning Institute Distinguished Service Award.

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