# SEA: Lessons Learned from Australia?

Carolyn Cameron MEIANZ

## 10 years of SEA in Australia = EIANZ has started to reflect .... SEA working group

- ► EIANZ 2017 Conference Roundtable
- ▶ 2 Day seminar in 2018 on Strategic Approaches to Impact Assessment
- Drafting of Good Practice Guidance for SEA in Australia
- ► EIANZ 2018 Conference Panel Session on: Imagine A national environment Act focused on landscape scale approaches
- ► IAIA19 Lessons Learned from SEA in Australia
- ▶ Post IAIA19 Conference Workshop with international experts to explore how to increase uptake and effectiveness of SEA in Australia

## Principles for effective SEA

- Sustainability-led strategically influencing policy, plans, and programs towards more sustainable outcomes
- ▶ Practical resulting in sufficient, reliable and usable information to influence decision-making.
- ► Evidence based -incorporating an interdisciplinary approach and the use of Traditional knowledge where relevant.
- Outcomes focused -delivers effective protection of TBL values.

## Principles for effective SEA

- ► Fit for purpose achieves objectives of the PPP within available time, resources and information.
- Adaptive -to lessons learned throughout the process.
- ▶ Participatory being open to the views of stakeholders and the wider community with regular communication
- ► Transparent facilitating ease of access to information for the public, and a clear identification of factors taken into consideration during decision-making.

## What could we do better?

- ▶ What are the ingredients for success in an SEA?
- How do we embed SEA within strategic land use and infrastructure planning to properly inform plan development?
- ▶ What are the defining features of good practice SEA?
- ▶ Is there something special about effective SEA that is more than quality cumulative impact assessment and/or regional landscape-scale planning?

# SEA using landscape as a driving concept

## Garry Middle

VisionEnvironment and Curtin University



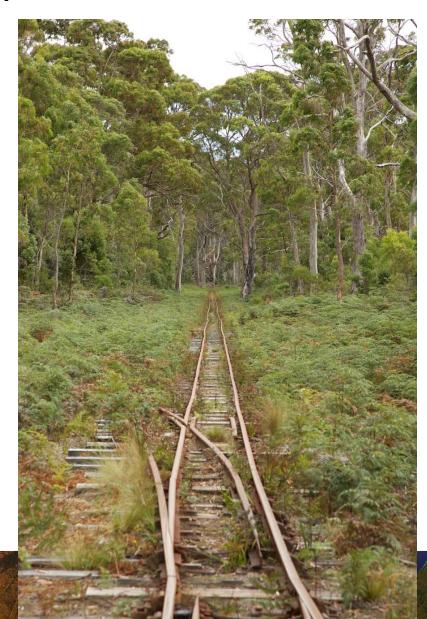
Australian IA and planning



## IA is -1+1+1+1=5

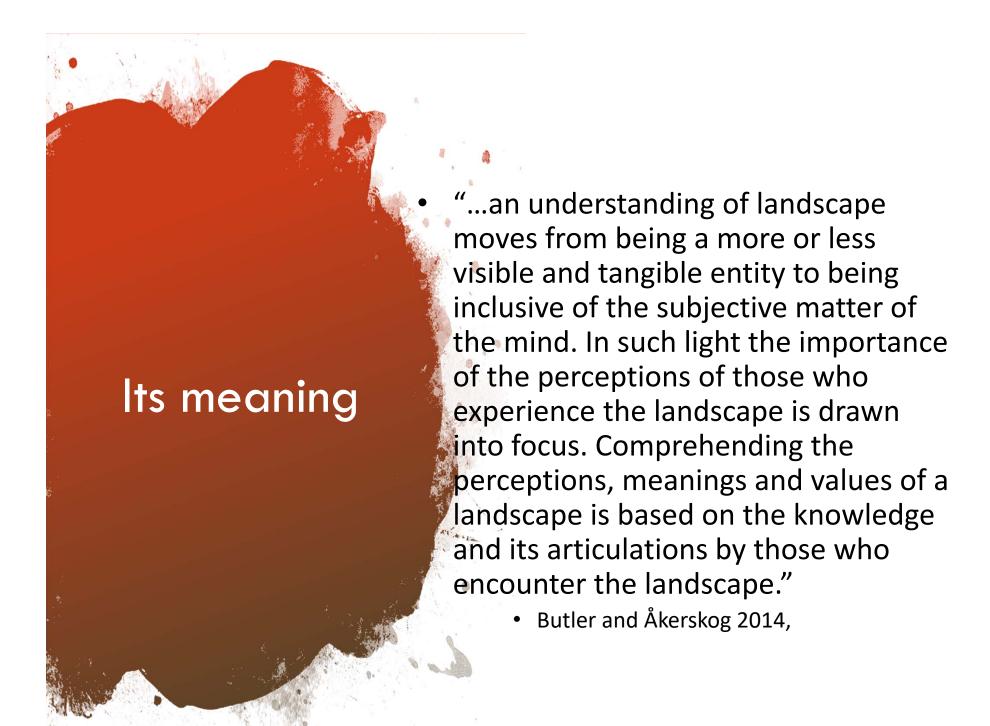


## Our unique Oz context never embraced



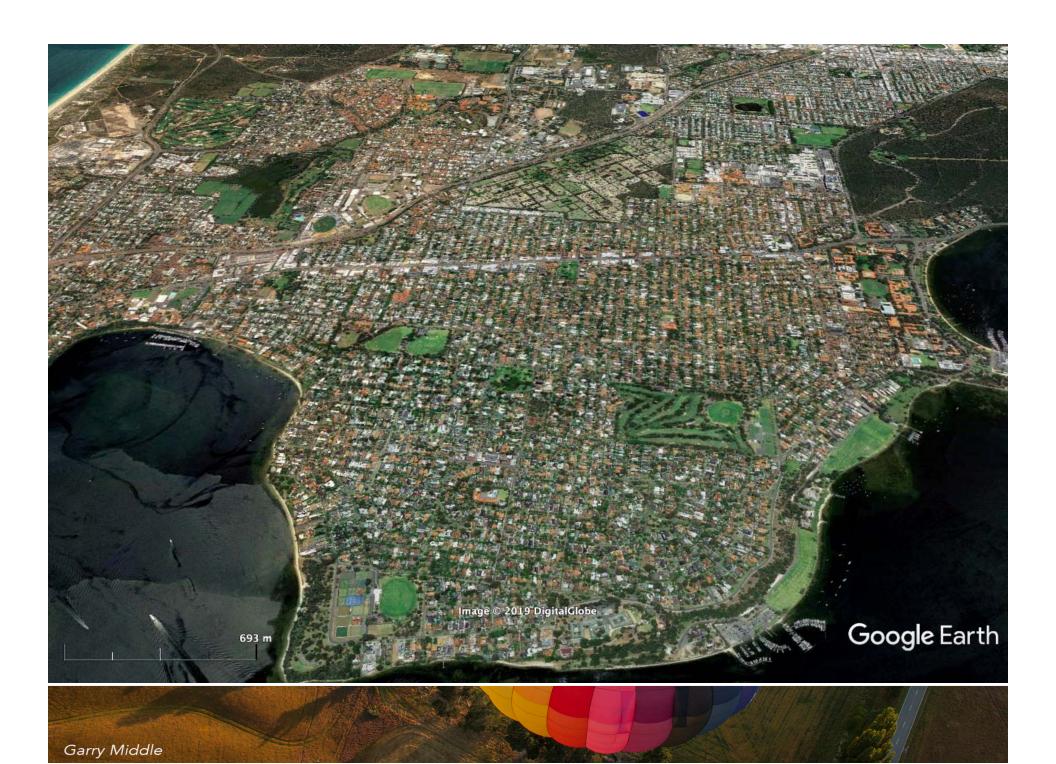






## In an Australian context? "Country"

- People talk about Country in the same way that they
  would talk about a person: they speak to Country, sing
  to Country, visit Country, worry about Country, grieve
  for Country and long for Country. People say that
  Country knows, hears, smells, takes notice, takes care,
  and feels sorry or happy. Country is a living entity with
  a yesterday, a today and tomorrow, with
  consciousness, action, and a will toward life. Because
  of this richness of meaning, Country is home and
  peace: nourishment for body, mind and spirit; and
  heart's ease.
  - Rose (1986: 7)



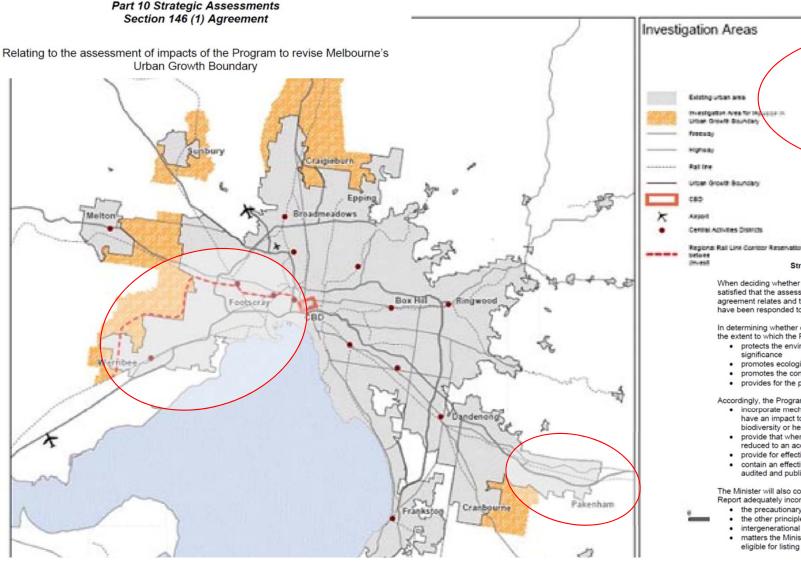
## Tanya Burdett

Registered Planner, Planning Institute of Australia IAP2 Foundations Trainer (public participation) IEMA EIA Quality Mark Panel member PhD research graduate (University of Melbourne)

#### ENVIRONMENT PROTECTION AND BIODIVERSITY **CONSERVATION ACT 1999** Part 10 Strategic Assessments

AUNIKALIA

#### Attachment A: Areas included within the Program



RRL – construction phase; Pakenham East Precinct Structure Plan Panel

Strategic Assessment Endorsement Criteria

Attachment C

When deciding whether to endorse a policy, plan, or program the Minister must be satisfied that the assessment report adequately addresses the impacts to which the agreement relates and that any recommendations to modify the policy, plan or program have been responded to appropriately.

In determining whether or not to endorse the Program the Minister will have regard to the extent to which the Program meets the objectives of the Act. In particular that it:

- · protects the environment, especially matters of national environmental significance
- · promotes ecologically sustainable development
- · promotes the conservation of biodiversity
- · provides for the protection and conservation of heritage.

Accordingly, the Program and Final Report should:

- · incorporate mechanisms which avoid the taking of actions in any location that will have an impact to matters of national environmental significance or are of high biodiversity or heritage value; or
- · provide that where impacts can not be avoided, then the impacts should be reduced to an acceptable level
- · provide for effective management, mitigation or offset of the likely impacts
- · contain an effective system of adaptive management that is independently audited and publicly reported.

The Minister will also consider the extent to which the Program and its associated Final Report adequately incorporates:

- · the precautionary principle
- · the other principles of ecologically sustainable development
- · intergenerational equity
- · matters the Minister considers to have a high likelihood of being potentially eligible for listing as matters of national environmental significance.

## Other SEA experience...



A Practical Guide to

Draft Guidance on He in Strategic Environm Assessment

opportunities.



Process advice on SEA for the Manila Bay Sustainable Development Master Plan

**PHILIPPINES** 

www.defra.gov.uk

ent

**HS2** London to the West Midland

Main Report Volume 1 A Report for HS2 Ltd

This advisory report presents the NCEA's conclusions on whether, and how, to apply SEA to the Appraisal of Sustainabi MBSDMP. In sum, the NCEA notes that the MBSDMP already contains elements that are also specific to SEA. In particular: the MBSDMP aims to integrate selected sustainable development concerns, and to consult stakeholders throughout its preparation. Nonetheless, an SEA could add value to the process. SEA can play an important role in rendering decision-making more transparent and accountable. SEA can help to ensure that environmental and social impacts are carefully considered and debated, before decision options are chosen. Also, SEA methodologies can be usefully applied when designing decision alternatives, when engaging stakeholders, and when developing mechanism for plan implementation and monitoring. Consequently, the NCEA recommends commencing with an SEA for the MBSDMP. This SEA should not be undertaken in parallel to the MBSDMP process but be carefully integrated into it. The SEA should build on the work that is already ongoing and start as soon as possible to avoid missing



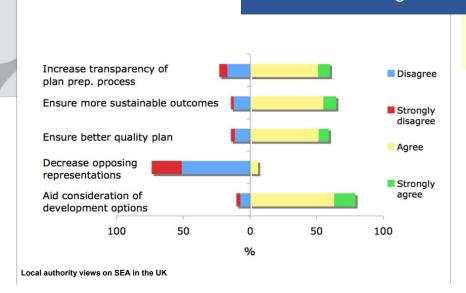
4th December 2018

## But does it make a difference?

Communities and Local Government

Towards a more efficient and effective use of Strategic Environmental Assessment an Sustainability Appraisal in spatial planning Final report

Recommendations:
Integration with planmaking process
Spatial emphasis
Scope focus
Clear alternatives
Impacts against baseline
Better engagement and
monitoring



Levett-Therivel

- Q: How can SA be made more effective?
- (6) Get real about what sustainability entails

Need to cut GHGs radically as soon as possible.

Any plan, programme, decision or development that increases emissions overall is unsustainable.

Almost *all* current plans, projects are unsustainable.

SAs should say this loud and clear, and state the conditions/constraints to make them sustainable.

If these exceed plan powers, that's a problem for planning-and human survival-not a defect of SA!

#### Integration is essential

Separate environmental appraisal casts environment as negative barrier to development ... which will almost always prevail.

Integrated appraisal can challenge development's claimed / assumed economic *benefits* on same footing as its environmental *disbenefits*.

Easier to argue against *environmentally* bad development if it's bad for *people* too.

## SEA in Australia?

### Commonwealth EPBC level:

 "strategic thinking" research (Ross), sustainability a coincluding cumulative/alternatives. Varies by proponer

 IA in Australasia session, and recent EPBC 20 years on regional, strategic approaches

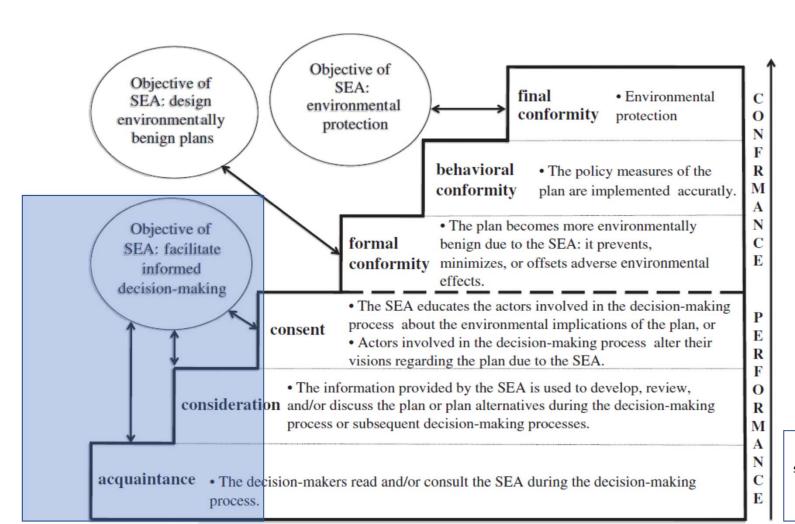
- Various issues remain:
- consideration of alternatives
- follow-up monitoring
- Ministerial powers and discretion, political acceptability of the tool
- lack of transparency
- institutional capacity including resources and funding
- policy makers and planners' indifference?
- role of positivist, scientifically rational, evidence-based approaches vs complex and politically-charged environment of policy, plan and programme generation, and deliberative approaches



## Reimagining SEA?

State/ Territ	Key EA legislation "Form" of SEA (flexible / adaptive approach)								
ory		Strategic assess't / SEA?	include soc-econ?	supports develop't of overall vision e.g. country / region (strategic approach)?	supports drafting of policy (e.g. reg.IA) or other policy types (e.g. territorial IA)	EIA-process based, usually in support of PP at local level	supports creation of consensus on future action, open towards outcomes / strategies (e.g. roundtable)	understood as a system, systematically covering PPP	defined by specific techniques e.g. GIS driven, matrix driven objectives- led
Nat'l	EPBC Act	Υ		Fisheries? Offshore O&G?	Regional Forest Agreements?				
ACT	P&D Act 2007	Y?							
NSW	EP&A Act 1979 (2017 major update), Regs 2000	Guides?	Y				Biobanking / bio- certification measures?		
Qld	SustPlg Act 2009, EP Act 1994, State Dev & PubWorks 1971		Y						
NT	EA Act 1982, Min&Petr.Act 1984 & Regs, Water Act, Enviro.Prot.Bill 2019								
WA	EP Act 1986	Y	Y						
SA	Dev Act 1993, Plg,Devlt&Inf Act 2016; Mining Act 1971, P&G Energy Act	some regl.asst	Y						
Vic	EE Act 1978, MinGuide. 2006		Y	Victorian Coastal Strategy?					
Tas	EnvMan & PollCont.Act 1994								

## Substantive effectiveness of SEA and effects on plans and decision-making



Source: Doren et al, 2013, 'Evaluating the substantative effectiveness of SEA: Towards a better understanding' in EIA Review 38 (2013)

## Normative values for strategic planning and decision-making (based on review of planning literature)

- Social change, social justice and socio-political considerations
- Dialogue, collaboration, democratic and community-based/driven solutions
- Different ways of knowing or experiencing problems and crafting solutions
- Contextualising approaches, aware of political reality (including scale)
- Transformative practices, bringing new things into being, and drawing on holistic thinking using the mind, heart and spirit – challenging the status quo
- Focussing on matters of equality and/or equity, and diversity
- Place-focussed, as well as on the 'here and now'
- Structural change, exploring opportunities for enterprise, creativity, and dealing with uncertainty.

## Moving SEA practice along in Oz....

- More case studies to:
- highlight need for improvements
- replicate what is working
- explore in depth:
  - > what was it about the Melbourne UGB example that contributed to being seen as a success?
  - > what happened in Perth after strong start with legislative support?
- Contrast with international examples? London Integrated IA? Others?

In context of World Bank ESF renewed focus on outcomes-based approaches, and strong engagement throughout – how about applying that in the local market?

Doing the right things (strategic decisions), then doing things right...





## Strategic Environmental Assessments: a regulator's perspective

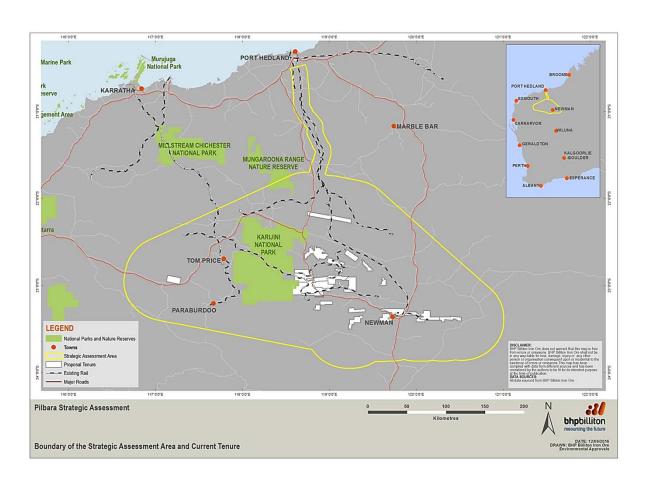
**Bruce Edwards – Assistant Secretary, Environment Standards Division** 



## Advantages of a successful SEA

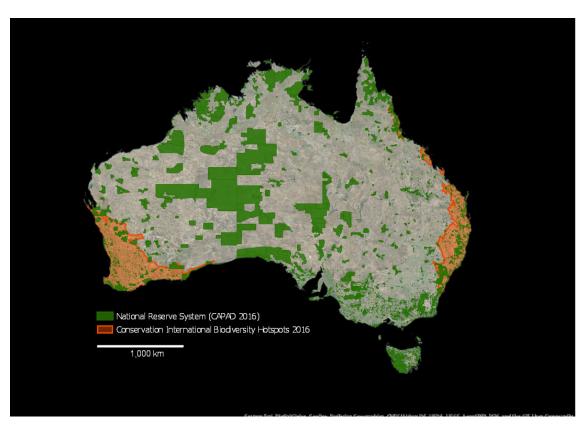
- Planning at the landscape scale and over long timeframes:
  - Achieve better triple bottom line outcomes
  - Opportunities for cumulative benefits for both parties
- Connected actions and strategic investment
- Clarity for environment and industry from the start
- Offers regulatory simplicity as project progresses
- Offers flexibility if the right approach is chosen:
  - Plan Versus Program

# Scale of Strategic Environmental Assessments



Example: BHP Billiton – Iron Ore – Pilbara Strategic Assessment

# Biodiversity hotspots - challenge to opportunity



Map showing Australia's protected areas in green, overlaid with biodiversity hotspots in orange.

- Australia is one of 17 countries described as being 'mega diverse'
  - This group of countries has less than 10% of the global surface, but support more than 70% of the biological diversity on earth
  - Australia is one of only two countries in the high income category
- There is opportunity through Strategic Environmental Assessments to better align biodiversity hotspots and our protected areas

## Observations

- Greater use of Strategic Environmental Assessments can help to manage multiple overlays of biodiversity and land use demands
- The core elements:
  - A willing and well resourced proponent and a clear approval holder
  - Identifying and communicating mutual benefits with proponents to ensure support throughout the process
  - Good availability of information to underpin environmental assessment
  - Scale can give a strategic advantage it is at the right scale for the proposal:
    - Achieve better outcomes with cumulative benefits
  - The project and the site need to be right for SEA to be the right approach
- Protecting Matters of National Environmental Significance under the EPBC Act works best when aligned with assessment processes at each tier of government.
- Best outcomes are achieved when the approach is used with the right intent

# Implementing strategic assessments: lessons learnt

**IAIA** Conference

2<sup>nd</sup> May 2019

Peter Hemphill – Open Lines Consulting



# Strategic assessments only matter if on-ground outcomes actually happen

Implementation is important



## What do we mean by implementation?

The legislation, processes, rules and governance that will deliver the development and conservation outcomes of a strategic assessment



## **Elements of implementation**

## **Over-arching elements**

- Governance
- Funding
- Monitoring, evaluation, reporting
- Adaptive management
- Compliance
- Stakeholder engagement

## **Development elements**

Development planning and approval processes

## **Conservation elements**

- Processes for ongoing avoidance and mitigation
- Biodiversity offsets program
- Research



## **Funding**

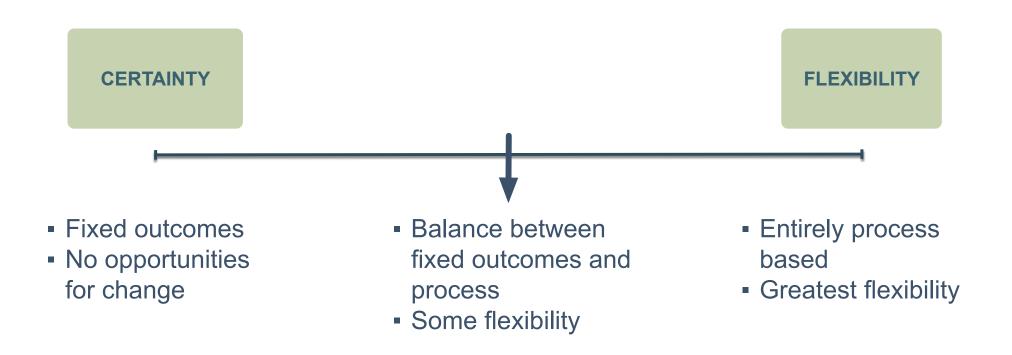
## Issues to consider:

- How much funding is required?
- What funding model is used?
- How is funding managed?

Money isn't the most important thing in life, but it's reasonably close to oxygen on the "gotta have it" scale "Zig Ziglar



## **Certainty v flexibility**



The demand for certainty is one which is natural to [humans], but is nevertheless an intellectual vice "Bertrand Russell



## **Lessons learnt**

- 1. Implementation needs to be prioritised
- 2. The right people need to work on implementation
- 3. Implementation needs to be designed using quality decision making processes
- 4. There needs to be money over the life of the Program
- 5. The tools for implementation need to work
- 6. PPPs need to provide the appropriate balance of certainty and flexibility
- 7. Designing implementation should try to consider various scenarios, and provide mechanisms to deal with unintended consequences during implementation
- 8. Implementation needs to address environmental trend and the drivers for biodiversity loss

